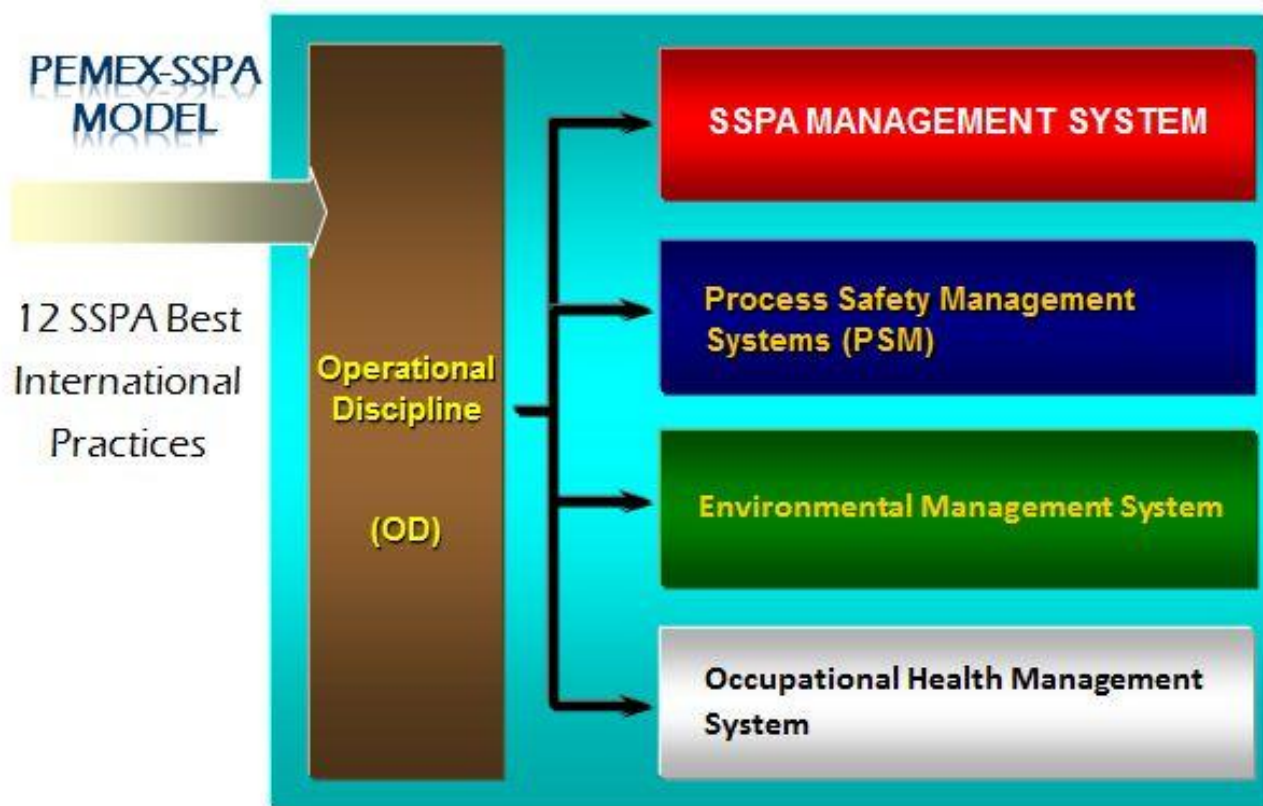


12 SSPA BEST INTERNATIONAL PRACTICES

In **BFC Consulting** we have staff with extensive experience in the development, implementation, and in identifying opportunities for the improvement of safety management systems that PEMEX has been developed to mitigate incidents, accidents, environmental protection, and facilities safer.

In terms of SSPA (System for Integrated Management Safety, Health and Environmental Protection) have participated in the implementation and development of activities of the various subsystems that compose it, analyzing and reinforcing each of the elements in which we participated.

We have a deployment model and implementation experience in PEP, PGPB and IP, which allows us to propose actions for improvement in the implementation of safety management system SSPA.



SSPA SYSTEM OPPORTUNITY AREAS



SSPA SYSTEM OPPORTUNITY AREAS

BFC Consulting visualizes areas of opportunity as strengthening the following areas:

- ❖ Operational Discipline as a driver for successful implantation.
- ❖ Training and performance.
- ❖ Investigating incidents and accidents.
- ❖ Audits (continuous improvement).
- ❖ Focus efforts on the interrelationship of elements and subsystems of SSPA (not insulated handle).
- ❖ Align efforts towards a comprehensive management system.